The Trilateral Commission
About the Organization

The Trilateral Commission was formed in 1973 by private citizens of Japan, Europe (EC countries), and North America (United States and Canada) to foster closer cooperation among these core democratic industrialized areas of the world with shared leadership responsibilities in the wider international system. Originally established for three years, our work has been renewed for successive triennia (three-year periods), most recently for a triennium to be completed in 2015.

When the first triennium of the Trilateral Commission was launched in 1973, the most immediate purpose was to draw together—at a time of considerable friction among governments—the highest level unofficial group possible to look together at the key common problems facing our three areas. At a deeper level, there was a sense that the United States was no longer in such a singular leadership position as it had been in earlier post-World War II years, and that a more shared form of leadership—including Europe and Japan in particular—would be needed for the international system to navigate successfully the major challenges of the coming years.

Two strong convictions guide our thinking in the new century. First, the Trilateral Commission remains as important as ever in helping our countries fulfill their shared leadership responsibilities in the wider international system and, second, its framework needs to be widened to reflect broader changes in the world. Thus, the Japan Group has become an Asia Pacific Group, and Mexican members have been added to the North American Group. The European Group continues to widen in line with the enlargement of the EU. We are also continuing in this triennium our practice of inviting a number of participants from other key areas.

The “growing interdependence” that so impressed the founders of the Trilateral Commission in the early 1970s is deepening into “globalization.” The need for shared thinking and leadership by the Trilateral countries, who (along with the principal international organizations) remain the primary anchors of the wider international system, has not diminished but, if anything, intensified. At the same time, their leadership must change to take into account the dramatic transformation of the international system. As relations with other countries become more mature—and power more diffuse—the leadership tasks of the original Trilateral countries need to be carried out with others to an increasing extent.
The members of the Trilateral Commission are about 400 distinguished leaders in business, media, academia, public service (excluding current national Cabinet Ministers), labor unions, and other non-governmental organizations from the three regions. The regional Chairmen, Deputy Chairmen, and Directors constitute the leadership of the Trilateral Commission, along with an Executive Committee and Treasurer including 67 other members.

The annual meeting of Trilateral Commission members rotates among the three regions. The agendas for these meetings have addressed a wide range of issues, an indication of how broadly we see the partnership among our countries.

The project work of the Trilateral Commission generally involves teams of authors from our three regions working together for a year or so on draft reports which are discussed in draft form in the annual meeting and then published. The authors typically consult with many others in the course of their work. The task force reports (Triangle Papers) to the Trilateral Commission have covered a wide range of topics.

The regional groups within the Trilateral Commission carry on some activities of their own. The European Group, with its secretariat based in Paris, has a regional meeting each fall. The North American Group, with its secretariat based in Washington D.C. began North American regional meetings in 2002 and occasionally gathers with a special speaker for a dinner or luncheon event. The new Asia Pacific Group, with its secretariat based in Tokyo, began regional meetings in 2000. Each region carries on its own fund-raising to provide the financial support needed for the Trilateral Commission’s work.
Membership

When the Trilateral Commission was first launched, the plan was for an equal number of members from each of the three regions. The numbers soon began to grow, and ceilings were imposed about 1980. These ceilings have been raised somewhat since then as new countries came to be represented in the groups. The European group (ceiling 173), which includes members from Austria, Belgium/Luxembourg, Bulgaria, Croatia, Cyprus, the Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Norway, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, The Netherlands, and the United Kingdom. The North American group (ceiling 120), includes Canada, Mexico and U.S. In 2000, the Japanese group expanded to become an Asia Pacific group of members (ceiling 108), and includes members from Japan, Korea, Australia and New Zealand, the original five ASEAN countries (Indonesia, Malaysia, the Philippines, Singapore and Thailand), and, beginning in 2009, China and India. It has been the Commission's practice to invite a number of participants from other key areas in each triennium.

To help preserve the Commission's unofficial character, members who take up positions in their national administration give up Trilateral Commission membership. New members are chosen on a national basis. The procedures used for rotation off and for invitation of new members vary from national group to national group. Three Chairmen (one from each region), Deputy Chairmen, Treasurer, and Directors constitute the leadership of the Trilateral Commission, along with an Executive Committee members.

Chairmen, Deputy Chairmen and Directors

CHAIRMAN

NORTH AMERICAN GROUP: MEGHAN L. O’SULLIVAN

Evron and Jeane Kirkpatrick Professor of the Practice of International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; former Special Assistant to President and Deputy National Security Advisor for Iraq and Afghanistan

EUROPEAN GROUP: JEAN-CLAUDE TRICHET

Chairman, Group of Thirty; Honorary Governor, Banque de France; former President of the European Central Bank

ASIA PACIFIC GROUP: AKIHIKO TANAKA

President, National Graduate Institute for Policy Studies, Tokyo
DEPUTY CHAIRMEN

NORTH AMERICAN GROUP:

Carole Taylor
Chancellor Emeritus, Simon Fraser University, Vancouver; former Minister of Finance, British Columbia; former Chair, CBC/Radio-Canada; former Chair, Canada Ports; public affairs broadcaster

Jaime Serra
Chairman, SAI Law and Economics; Founder, Aklara, the Arbitration Center of Mexico, and the NAFTA Fund of Mexico, Mexico City

EUROPEAN GROUP:

Alexandra Papalexopoulou
Group Strategic Planning Director, Titan Cement Company, Athens; European Deputy Chairman, Trilateral Commission

Carl Bildt
Co-Chair, European Council on Foreign Relations; former Minister of Foreign Affairs of Sweden; former Chairman, Nordic Venture Network, Stockholm; former Member of the Swedish Parliament, Chairman of the Moderate Party and Prime Minister of Sweden; former European Union High Representative in Bosnia-Herzegovina & UN Special Envoy to the Balkans

ASIA PACIFIC GROUP:

Ryu Jin Roy
Chairman and Chief Executive Officer, Poongsan Group, Seoul

Barry Desker
Distinguished Fellow, S. Rajaratnam School of International Studies, Nanyang Technological University (NTU), Singapore

Directors

NORTH AMERICAN DIRECTOR: Richard Fontaine
EUROPEAN DIRECTOR: Paolo Magri
ASIA PACIFIC DIRECTOR: Hideko Katsumata
Trilateral Commission Activities

1. Annual Meetings

The annual meeting, which rotates among the three regions, takes place in the spring and extends over two days recently. The program usually includes a few sessions devoted to current developments in each region, with special attention to the host country and region. Other sessions include the discussion on the draft task force reports on particular issues, prepared by teams of authors from the three regions, on key common issues generally opened by a few panelists speaking from different perspectives. Luncheon and dinner sessions are often occasions for speeches by government leaders.

Plenary Meetings

The 1st Tokyo Plenary Meeting  (October 21–23, 1973)

Task Force: Political Relations
Monetary Problems

The 2nd Brussels Plenary Meeting  (June 23–25, 1974)

Task Force: Relations with the Developing Countries—A Turning Point in North-South Relations
Trade
Energy (Interim Report)

The 3rd Washington D.C. Plenary Meeting  (December 8–10, 1974)

Task Force: Political and International Implications of the Energy Crisis
Relations with developing Countries

The 4th Tokyo–Kyoto Plenary Meeting  (May 27–31, 1975)

Task Force: The Future of Democracy in Modern Trilateral Societies—Governability of Democracies—Striking a bargain on Commodity Supplies (Interim Report)
The Importance of the Oceans and Their Resources for Trilateral Countries (Interim Report)

Panel Discussion: Prospects for Peace in the Middle East
The 5th Paris Plenary Meeting  (November 29–December 1, 1975)

TASK FORCE: Seeking a New Accommodation in World Commodity Markets
The Future of the Oceans

PANEL DISCUSSION: International Institutions/Trilateral Economic Cooperation


TASK FORCE: International Institutions—The Reform of International Institutions
Intergovernmental Consultative Procedures—The Problem of International Consultations

PANEL DISCUSSION: The Trilateral Commission and its Changing International Context

The 7th Tokyo Plenary Meeting  (January 9–11, 1977)

TASK FORCE: A Renovated International System
Constructive Trilateral-Communist Cooperation

PANEL DISCUSSION: Coordination of Macro-Economic Policies to Avoid Inflation and Recession

The 8th Bonn Plenary Meeting  (October 22–25, 1977)

TASK FORCE: Increasing Food Production in Developing Countries
East-West Relations

PANEL DISCUSSION: Energy and Nuclear Weapons Proliferation

The 9th Washington D.C. Plenary Meeting  (June 10–13, 1978)

TASK FORCE: Continuity and Change in the Industrial Relations Systems in Western Europe, North America and Japan
Energy: Managing the Transition

PANEL DISCUSSION: Trilateral Economic Issues as the Summit Approaches

The 10th Tokyo Plenary Meeting  (April 22–24, 1979)

TASK FORCE: Industrial Policy and the International Economy
Major Payments Imbalances and International Financial Stability

PANEL DISCUSSION: China and the International Community
The 11th London Plenary Meeting  
(March 23–25, 1980)

**TASK FORCE:** Labor Market Problems and Policies in Modern Trilateral Societies: Reducing Unemployment and Smoothing Adaptation
Trade in Manufactures with Developing Countries: Reinforcing North-South Partnership

**PANEL DISCUSSION:** An Assessment of the Global Security Balance

The 12th Washington D.C. Plenary Meeting  
(March 29–31, 1981)

**TASK FORCE:** The Trilateral Countries in the International Economy of the 1980’s
The Middle East and the Trilateral Countries

**PANEL DISCUSSION:** Changes in the Soviet Union and Eastern Europe

The 13th Tokyo Plenary Meeting  
(April 4–6, 1982)

**TASK FORCE:** Sharing Global Responsibility
Economic Relations with Soviet Union and Eastern Europe

**PANEL DISCUSSION:** Intra-trilateral Trade Tensions and Strengthening of the GATT Systems

The 14th Rome Plenary Meeting  
(April 17–19, 1983)

**TASK FORCE:** Trilateral Security: Defense and Arms Control Policies in the 1980’s
Facilitating Development in a Changing Third World: Trade, Finance and Aid

**PANEL DISCUSSION:** The Soviet Union and the Trilateral Countries in the post-Brezhnev Era

The 15th Washington D.C. Plenary Meeting  
(April 1–3, 1984)

**TASK FORCE:** Democracy must Work: A Trilateral Agenda for the Decade
Central America
Scientific, Commercial, and Military Uses of Space: Current Issues and Future Challenges
The 16th Tokyo Plenary Meeting  (April 21–23, 1985)

TASK FORCE:  
Agricultural Policy and Trade: Adjusting Domestic Programs in an International Framework  
East Asian Security and the Trilateral Countries

PANEL DISCUSSION:  
Soviet and Eastern Europe  
Trade and Finance Issues  
Asia Pacific Panel

The 17th Madrid Plenary Meeting  (May 17–19, 1986)

TASK FORCE:  
Conditions for Partnership in International Economic Management  
Prospects for East-West Relations

PANEL DISCUSSION:  
Future of the International Trading System

The 18th San Francisco Plenary Meeting  (March 21–23, 1987)

TASK FORCE:  
Restoring Growth in the Debt-Laden Third World  
Science, Technology and Foreign Policy

PANEL DISCUSSION:  
After Reykjavik

The 19th Tokyo Plenary Meeting  (April 9–11, 1988)

TASK FORCE:  
The Evolution of the East Asian Rim of the Pacific

PANEL DISCUSSION:  
Domestic Realities and Trilateral Cooperation  
International Economic Management  
North-South Issues  
East-West Relations

The 20th Paris Plenary Meeting  (April 8–10, 1989)

TASK FORCE:  
International Financial Integration: The Policy Challenges  
East-West Relations

PANEL DISCUSSION:  
Europe as a Trilateral Partner: The Meeting of “1992”  
The New U.S. Administration: Main Challenges, Main Directions
The 21st Washington D.C. Plenary Meeting  
(April 21–23, 1990)

**TASK FORCE:** Latin America at the Crossroads: The Challenge for the Trilateral Countries  
Beyond the Interdependence: The Meshing of the World’s Economy and the Earth’s Ecology

**PANEL DISCUSSION:** International Economic Cooperation and Domestic Realities  
Global Implications of Change in Europe

The 22nd Tokyo Plenary Meeting  
(April 20–21, 1991)

**TASK FORCE:** Global Cooperation after the Cold War—A Reassessment of Trilateralism

**PANEL DISCUSSION:** Asia-Pacific Regional Developments in a Global Context  
Future of the International Economic Order  
The Gulf War Crisis—What Peace after War?

The 23rd Lisbon Plenary Meeting  
(April 25–27, 1992)

**WORKING GROUP:** Shared Security Responsibilities  
Regionalism and Globalism in the International Economy  
Migration and Refugee Issues (*Interim Report*)

**PANEL DISCUSSION:** The Trilateral Partners: The Road Ahead  
Developments in Ex-Soviet Union: How Should the Trilateral Countries be Responding?

The 24th Washington D.C. Plenary Meeting  
(March 27–29, 1993)

**WORKING GROUP:** Keeping the Peace in the Post-Cold War Era:  
Strengthening Multilateral Peacekeeping  
International Migrations: A New Challenge for a New Era

**PANEL DISCUSSION:** An Agenda for Trilateral Leadership  
U.S. Society: Basic Challenges  
Russia and the NIS

The 25th Tokyo Plenary Meeting  
(April 9–11, 1994)

**TASK FORCE:** China and the Trilateral Countries

**PANEL DISCUSSION:** Future Prospects of the Asia-Pacific Regional Community  
Russia and the Trilateral Countries  
Next Steps in International Economic Cooperation
The 26th Copenhagen Plenary Meeting  
**(April 22–24, 1995)**

**TASK FORCE:**  
Revitalizing Trilateral Democracies  
Engaging Russia  

**PANEL DISCUSSION:**  
Scandinavia in Transition  
European Unification  
Trade and Capital Flows in a Changing World Economy: Implications for Companies and Governments

The 27th Vancouver Plenary Meeting  
**(April 19–22, 1996)**

**TASK FORCE:**  
Globalization and Trilateral Labor Markets: Evidence and Implications  
Maintaining Energy Security in a Global Context  

**PANEL DISCUSSION:**  
Asia Pacific Regionalism: Implications for the Trilateral World  
Moving to EMU and Sustaining Europe’s Welfare States  
The Canadian, U.S. and Mexican Economies Three Years after NAFTA’s Ratification

The 28th Tokyo Plenary Meeting  
**(March 22–24, 1997)**

**TASK FORCE:**  
Asia Pacific Community Building: Political and Security Trends and Challenges  
Managing the International System over the Next Ten Years: Trilateralism in the New Era  

**PANEL DISCUSSION:**  
U.S. International Leadership in President Clinton’s Second Term  
Change in Europe: Challenges and Responses  
New Trilateral Agenda

The 29th Berlin Plenary Meeting  

**TASK FORCE:**  
Advancing Common Trilateral Purpose in the Middle East  
Russia  

**PANEL DISCUSSION:**  
Global Capital Flows and Emerging Economies  
Meeting the Leadership Challenges of the 21st Century

TASK FORCE: 21st Century Strategies of the Trilateral Countries: In Concert or Conflict?
East Asia and the International System

PANEL DISCUSSION: Congress and U.S. International Leadership
Trilateral Economies in a Turbulent Global Economy
The Intern

The 31st Tokyo Plenary Meeting (April 8–10, 2000)

TASK FORCE: East Asia and the International System
The New Central Asia: In Search of Stability

PANEL DISCUSSION: Recent Political, Economic, and Social Conditions in Japan
Toward the Okinawa Summit: Trilateral Responses to the Challenges of Globalization
Changing Models of Capitalism
The Emerging Europe
Beyond American “Hyperpower”: Global Governance in the Early 21st Century

The 32nd London Plenary Meeting (March 9–12, 2001)

PANEL DISCUSSION: Britain’s Prospects
Globalization and Governance
1) The Changing Role of States
2) Addressing Those in Danger of Being Left Behind
3) Improving the Trading Regime
4) The Democracy Deficit in the Global Economy: Questions About the Legitimacy and Accountability of Key Multilateral Institutions

International Security Challenges

The 33rd Washington Plenary Meeting (April 6–8, 2002)

TASK FORCE: Islamic World and the Trilateral Countries in the Era of Globalization
China in the International System

PANEL DISCUSSION: Trilateral Cooperation after September 11th – An American Perspective
After 9/11: The International Order and Global Response
Globalism and Regionalism in the Post-Doha Multilateral Trading System

The 34th Seoul Plenary Meeting
(April 12–4, 2003)

TASK FORCE: Addressing the New International Terrorism: Prevention, Intervention and Multilateral Cooperation

PANEL DISCUSSION: Prospect for Pacific Asian Integration
The Rise of China and Its Global Implications
New Security Challenges in East Asia
Restructuring of the International Order After the War in Iraq

The 35th Warsaw Plenary Meeting
(May 8–10, 2004)

TASK FORCE: New Challenges to International, National and Human Security Policy

PANEL DISCUSSION: Poland and The Region
Russia and the Trilateral Countries
New European Union
Pacific Asia
International Currencies & Competitiveness
Israel-Palestine

The 36th Washington Plenary Meeting
(April 15–18, 2005)

PANEL DISCUSSION: The Rise of China and Its Impact on Global Governance
Searching For A New Trilateral Partnership
An Analysis of the American Electorate
Community Building in East Asia
Understanding the Muslim World
Resolving Global Currency & Trade Conflicts
The 37th Tokyo Plenary Meeting  
(April 22–24, 2006)

TASK FORCE:  
Engaging Russia: The Next Phase

PANEL DISCUSSION:  
East Asia Community: Prospects and Implications
In Search of New Global Frameworks for “Energy Security”
Prospects for the Doha Round after Hong Kong
New Challenges of Nuclear Proliferation

The 38th Brussels Plenary Meeting  
(March 16–19, 2007)

TASK FORCE:  
Energy Security & Climate Change

PANEL DISCUSSION:  
The Trilateral Countries’ Foreign & Security Policies
An Emerging East Asia Community in Global Governance
NATO & The Trans-Atlantic Relationship
The Changing Contours of the Middle Eastern Landscape & Implications for Trilateral Countries

The 39th Washington Plenary Meeting  
(April 25–28, 2008)

PANEL DISCUSSION:  
Rules Responses to Global Solutions
Engaging Iran & Building Peace in the Persian Gulf Region
Global Health as a Human Security Challenge
The Global Financial Crisis: Averting Risks to the System Amidst Global Shifts in Economic Power

The 40th Tokyo Plenary Meeting  
(April 25–26, 2009)

PANEL DISCUSSION:  
The Global Financial Crisis: The Road Forward
Future Directions for Global Economic Recovery
Prospects for Regional Development in East Asia
The Threat of Protectionism to Global Recovery
Afghanistan-Pakistan: Implications for the Trilateral Partnership
The New U.S. Administration: Meeting Challenges, Managing Expectations
The 41st Dublin Plenary Meeting  
(May 7–9, 2010)

**TASK FORCE:**  
The Global Economic Crisis  
Nuclear Disarmament & Non-Proliferation

**PANEL DISCUSSION:**  
A New European Union  
NATO’s New “Strategic Concept” and The Future of the Atlantic Alliance  
Japan’s Role in East Asia Community Building  
The Obama Administration, A Year On  
China & India: The Rising Powers

The 42nd Washington Plenary Meeting  
(April 8–10, 2011)

**PANEL DISCUSSION:**  
United States Politics and Economy  
A Global Perspective  
The U.S. Economy  
Japan: Coping with Crisis  
The Role of Business in Confronting Global Challenges  
The G-20 and Global Economic Governance  
Adapting to Emerging Global Soft Power Shifts  
Cyber Security  
Afghanistan and Pakistan-Plan A vs. Plan B  
Arab Spring: Middle East in Transition

The 43rd Tokyo Plenary Meeting  
(April 21–22, 2012)

**PANEL DISCUSSION:**  
Japan: Governance Challenges Faced & Responses Given  
East Asia: Geopolitics of the South China Sea  
East Asia: Building a Future Regional Architecture  
Europe: The Financial & Economic Crises & Their Global Impact  
Global Economic & Financial Crisis: The Search for Longer Term Solutions  
G-20: Role & Relevance in Providing Global Solutions?  
A Changing Middle East  
China: Economic Policy & Impact on the Global Economy  
The Role of Business in Global Affairs  
United States: Presidential Politics and Economic Policy
The 44th Berlin Plenary Meeting  
(March 15–17, 2013)

PANEL DISCUSSION:  
German and the European Crisis: Domestic Opinion vs. Foreign Demands  
The European Union & The Eurozone Crisis  
Germany and Europe  
A 21st Century Agenda for International Trade  
China’s Rise and Geopolitical Implications  
The Arab Awakening Two Years Down the Road  
Energy Security & Global Climate Change  
The United States  
Looking to the Future

The 45th Washington Plenary Meeting  
(April 25–27, 2014)

PANEL DISCUSSION:  
United States Politics and Economy  
A View from Washington  
Restructuring International Trade  
Russia Task Force  
Dealing with Cyber Threats  
International Monetary System  
Energy Resources  
The Future of European Economic & Monetary Governance and Its Relevance to the World  
The Future of Asia  
Convulsions in the Middle East

The 46th Seoul Plenary Meeting  
(April 24–26, 2015)

PANEL DISCUSSION:  
Republic of Korea  
China  
The Middle East  
East Asia  
Energy Security & Climate Change  
Global Health  
Russia: Between East and West?  
The World Economy I: Economic and Financial Issues  
The World Economy II: From a Multi-Lateral to a Multi-Polar Trade Order?
The 47th Rome Plenary Meeting  
(April 15–17, 2016)

PANEL DISCUSSION:
Shaping the Future of Italy in Europe
Where is the European Project Heading? In Need for More Europe at Times of Retrenchment
The Middle East in Turmoil: From an Arab Spring to a Deep Winter?
The North Korean Nuclear & Missile Threats
Where is China Heading?
The United States Presidential Elections
Where is Russia Heading?
International Migration & Refugee Flows: Challenging the Globalisation of Indifference
Coping with Digital Disruption

The 48th Washington Plenary Meeting  
(March 24–26, 2017)

PANEL DISCUSSION:
Europe: Facing BREXIT AND Rising Populism
U.S. Foreign and Security Policy
Managing Geopolitical Instability in East Asia
Macroeconomic Trends in the Trilateral Countries
U.S. Economic Policy
G20 and the Global Economic Outlook
The Global Economy and Monetary Policy
Emerging Markets’ Economic Trends
Reassessing Global Rules for Multilateral Cooperation
The Role of Congress in National Security and Trade Policy
Big Data

BREAKOUT SESSIONS:
Russia
Middle East
Blockchain Revolution

The 49th Singapore Plenary Meeting  
(March 24–25, 2018)

PANEL DISCUSSION:
Powershift in Asia Pacific
Future Economic Development in Asia: Belt and Road Initiative: Collaboration Between ADB & AIIB
Changing Security Environment in Northeast Asia
Political and Economic Developments in Europe
Political and Economic Developments in the US
Global Governance and Leadership:

*Global Security in the Face of Geopolitical Instability and Terrorism*

*Trilemma of Globalization/Democracy/National Sovereignty*

**BREAKOUT DISCUSSION:** The Artificial Intelligence Revolution

**The 50th Paris Plenary Meeting**

(June 14–16, 2019)

**PANEL DISCUSSION:** Big Powers’ Game: Is Europe Stuck in the Middle?
Are U.S. and Chinese Interests Fundamentally Incompatible?
Finance in Europe and in The World: Between Progress and Resistance to Change
Surfing The Digital Revolution: Are We Ready?
A De-Globalizing World: What’s Next?
How to Make Sure No One Is Left Behind?
Conversation on the Future Of Tech
Which Future for Syria?
Which Future for Refugees?
Climate Change: How Transition to a Low-Carbon Future Will Reshape Our World?
How To Revamp Democracy In The Time of Populism

**BREAKOUT DISCUSSION:**
The Future of Cities
The Future of Political Parties
The Future of Information

**Pacific Asia Regional Meetings**

1. **Seoul Regional Meeting**

(November 11–13, 2000)

**PANEL DISCUSSION:** Future of Asia Pacific in Global System—North American and European Perspectives
Future of Asia Pacific in Global System
Prospect of Korean Peninsula and Its Regional Impact
The Backlash Against Globalization—Challenges for the New Trilateralism
2. **Hong Kong Regional Meeting** (November 30–December 1, 2001)
   **PANEL DISCUSSION:** Asia Pacific and Global Order after September 11th: Asian Perspective
   China and International System
   Islamic and Trilateral Countries in the Era of Globalization
   Coordination of Global Trading Regime and Regional Trading Arrangements

3. **Singapore Regional Meeting** (November 22–24, 2002)
   **PANEL DISCUSSION:** Developments surrounding North Korea
   Impact of Free Trade Agreements on Global and Regional Trading Systems
   Perspectives of Emerging Chinese Leaders on the Future Direction of China

4. **Tokyo Regional Meeting** (February 20–22, 2004)
   **PANEL DISCUSSION:** Task Force on “New Challenges to International, National, and Human Security”
   Global Trade Regime and FTAs
   East Asian Security and Korean Peninsula
   East Asian Community -- Building the Third Pillar: Business Perspectives and Intellectual Perspectives

5. **Bangkok Regional Meeting** (November 18–20, 2004)
   **PANEL DISCUSSION:** Overview of Political Changes in East Asian Countries and Their Impact on East Asia Community Building
   Engaging the United States in East Asia
   Future of Islam World--Asian Perspectives
   China in the Regional and Global Context

6. **Beijing Regional Meeting** (November 25–27, 2005)
   **PANEL DISCUSSION:** Common Regional Challenges and Joint Responses
   Rise of China and Its Global Implications
   Road Map for East Asia Community Building
   Domestic Developments In Three Regions and Their Implications on Global Governance
   PANEL DISCUSSION: North Korean Nuclear Explosion: New Security Challenges in East Asia
   Energy Security Issues in East Asia
   New Direction of Japan’s Foreign Policy under the New Political Leadership
   New Chessboard Game in East Asia: Re-emergence of China, Russia and India

8. Singapore Regional Meeting (December 15–17, 2007)
   PANEL DISCUSSION: Role of ASEAN in Global Governance
   Evolution of ASEAN as Regional Architecture
   The Challenge of Environmental Security for Asia
   The Asian Financial Crisis and Its Global Impact

9. Shanghai Regional Meeting (November 14–16, 2008)
   PANEL DISCUSSION: The Rise of China and Its Potential as a Partner in East Asia Community Building
   Financial Crisis and Its Impact on East Asia Regional Economic Integration
   The Growing Impact of a Dynamic East Asia on Global Governance

10. Seoul Regional Meeting (November 27–29, 2009)
    PANEL DISCUSSION: Nuclear Disarmament
                    Global Economic Crisis
                    Growing Influence of the Asia Pacific Region and Its Implications on Global Governance

11. Tokyo Regional Meeting (December 10–12, 2010)
    PANEL DISCUSSION: Challenges for the Trilateral Countries in Global Governance
                     Renovation of Global Governance Institutions—Role of G8, G20
                     Role of Business in Tackling Global Challenges

**PANEL DISCUSSION:**
- Economic and Political Integration of ASEAN region
- Regional Leadership Changes
- How East Asia Can Cope with Global Economic Crisis:
  - The Role of G-20 and Other International Institutions
- Role of Business Engaging in Global Issues

13. Hong Kong Regional Meeting *(December 7–9, 2012)*

**PANEL DISCUSSION:**
- Regional Challenges—Changing Political Leadership and their Impact on the Region
- Regional Challenges—Sustainable Economic Growth
- Regional Challenges—Security Issue in East Asia
- The Value and Mission of the Trilateral Commission

14. Manila Regional Meeting *(December 12–14, 2013)*

**PANEL DISCUSSION:**
- Economic Developments in Asia Pacific
- Energy Security & the Environment in Asia Pacific
- Political and Security Developments in Asia-Pacific

15. Tokyo Regional Meeting *(October 10–12, 2014)*

**PANEL DISCUSSION:**
- Security Issues in Asia & Global Security
- Northeast/Southeast Asia Security and its Impact on the Governance of East Asia
- Global Security Issues and its Impact on Asia
- Reporting on Political Changes in Indonesia, India, and Thailand
- Energy Strategy
- Global Health
- Business Environment in Asia: Risks and Opportunities

16. Singapore Regional Meeting *(December 4–6, 2015)*

**PANEL DISCUSSION:**
- ASEAN Integration: Prospects and Challenges
- East Asia Security
- Regional Economic Cooperation
  - (1) AIIB, One Belt, One Road
  - (2) Modinomics and the Future of India
- International Migration Regime
- Beyond TPP
17. Delhi Regional Meeting  (November 26–27, 2016)
PANEL DISCUSSION:
- India’s Three Big Challenges: Creation of more jobs, National identity, and Improvement of productivity
- Can Asia Sustain its Growth—Impact of Economic and Trade Development in Asia
- US Presidential Election: Its Impact on Asia
- Turmoil in Europe—Brexit, US Presidential Election, etc.
- Promoting Dialogue among Asian Countries on Political Issues
- Global Security and Terrorism—How Asia Copes with these Challenges
- The Rise of Populism, anti-Globalization and the Global Governance

PANEL DISCUSSION:
- Current State of Japanese Politics, Economy and Society
- Future of Asian Economy 1: OBOR & Asian Market
- Future of Asian Economy 2 :New Framework of Trade in the Region
- Security in Asia 1: Conflict in Asia, Terrorism
- Security in Asia 2 : North Korea
- AI Revolution—Its Impact on Economy/Technology, Politics and Society
- Impact of Demographic Changes: Urbanization, Aging and Employment
- Changing Global Order and East Asia

18. Beijing Regional Meeting  (November 19–21, 2018)
PANEL DISCUSSION:
- China-Economic and Diplomatic Prospects
  (1) Update of the BRI; collaboration with AIIB
  (2) Structural reform of the Chinese economy
  (3) China’s foreign affairs policy
- Future of ASEAN
- US Asian Policy
- Ensuring that the Global Trading System Works for All
- North Korean Nuclear Negotiations and the Future of Regional Stability
Strengthening the Foundations of the International Order
Positive Side and Negative Side of AI
2. Publications

A Trilateral Commission Task Force project typically involves a team of authors from our three regions working together for a year or so on a report which is discussed in draft form in the annual meeting and then published. Such a report permits more intensive consideration of a particular set of issues (more intensive than a single session at an annual meeting). It allows us to draw many other persons into our work, including persons from non-Trilateral countries—sometimes as authors or commentators in an annual meeting, more often as consultants along the way as the authors prepare their reports. These reports allow the careful preparation of joint policy recommendations by a Trilateral team, and the published reports are circulated widely.


AUTHORS: Paula Dobriansky, Andrzej Olechowski, Yukio Satoh, Igor Yurgens
ISBN 978-0-930503-95-6

64. Nuclear Disarmament and Nonproliferation (2010)

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Tokyo, Japan 107-0052
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Fax: (03) 6277-6712
E-mail: admin@jcie.or.jp

European Office

95, rue d'Amsterdam - F- 75008 Paris
Tel: (1) 45 61 42 80
Fax: (1) 45 61 42 87
E-mail: European.office@trilateral.fr

North American Office

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Cambridge, MA 02138
E-mail: contactus@trilateral.org

as of July 2019